



TORONTO
NEIGHBOURHOOD
CENTRES

2026 Annual Report

Toronto Neighbourhood Centres is an association of non-profit multi-service organizations dedicated to strengthening local neighbourhoods and enabling diverse communities to work together to promote justice and a healthy life for all.

We share a vision of a Toronto that:

- **Provides** healthy and caring communities for all of its residents, especially those who are most vulnerable.
- **Celebrates** diversity, welcomes and supports people from across the globe.
- **Enables** all individuals in all sectors of society to participate fully in the processes that shape their communities.

**A sector-serving anchor
organization funded by**



United Way
Greater Toronto

TNC Values and the Neighbourhood Centre Model

TNC members believe that well-being is a social achievement and not exclusively an individual one, and that every community needs a range of supports to flourish, including:

- government policies and programs that ensure equality of opportunity, income security, affordable housing, childcare, employment equity and human rights
- well-funded public education, healthcare and social services
- opportunities for civic engagement, celebration, expression, mutual support and democratic participation
- thriving local and regional economies
- sustainable relationships with the environment

As one part of this fabric, TNC promotes the model of universal access multi-service Neighbourhood Centres, complementing strong public services and organizations supporting specific communities and sectors.

Neighbourhood Centres are dedicated to creating the conditions for neighbours to work together to meet local challenges and create shared approaches to building community. They provide a crucial focus and support for community development, and address the needs of their area by integrating services, capacity building and social reform.

Inspired by the tradition of innovation within the Settlement House movement, today's neighbourhood centres take many forms as they generate local solutions to global challenges. Together and separately, TNC members seek to catalyze change by:

- Developing relationships of trust and mutuality among people from different backgrounds and experience, as individuals, families and groups
- Bridging between those who are affected by decisions and those who make them
- Providing open and safer spaces for people to meet, organize, celebrate and participate actively in community life
- Building on peoples' potential and gifts rather than focusing on their problems
- Releasing the potential of communities as places of creativity and enterprise
- Strengthening the voice of people normally left out or ignored
- Cherishing our independence in order to remain flexible and responsive to opportunity
- Pioneering innovative approaches and solutions to neighbourhood issues
- Investing and reinvesting in community assets to build local sustainability

TNC members contribute to a world in which the "international community" is shaped by people working together from their local communities, a power and legitimacy from the base of society.

TNC Strategies

To advance its vision the TNC:

- Identifies and speaks out on common issues and concerns in our communities as an association and in cooperation with other community groups;
- Promotes the model of universal access multi-service Neighbourhood Centres as a core component of healthy communities (complementing strong public services and a well-supported network of organizations and services targeted to diverse communities and sectors);
- Encourages the development of Neighbourhood Centres in under-served communities across Toronto;
- Links Neighbourhood Centres across Toronto, serving as a medium for the exchange of information and ideas, and sharing organizational resources and capacities;
- Sponsors inter-agency projects with member agencies and other organizations;
- Promotes best practices for community-based social service, health and recreation activities.

TNC is a registered charitable organization and a member of the Canadian Association of Neighbourhood Services (CANS) and the International Federation of Settlements and Neighbourhood Centres (IFS).



TNC 2025-2026 Highlights

(visit neighbourhoodcentres.ca to learn more)

Deepening Our Capacities for Relationship

Kinship Dinners: Creating Community Living Rooms

Building on the learning and practices developed through TNC's Kinship Dojo, TNC began experimenting with Kinship Dinners as a way of bringing relational practice into the everyday spaces where people gather. The idea of a "community living room" is simple: creating welcoming spaces where people can slow down, listen differently and stay in conversation across different experiences and perspectives.

Our first Kinship Dinners brought together staff who facilitate and hold community spaces to practice different approaches to listening, facilitation and navigating difficult conversations. The interest emerging from these gatherings has also sparked a desire to create an ongoing facilitation Community of Practice, where people across the network can continue learning from one another through practice and strengthen their capacity to hold difficult conversations.

We also began bringing the Kinship Dinner approach into neighbourhood settings, creating opportunities for residents and local stakeholders to gather over food and practice conversation across difference. These experiences are helping us learn what people need to hold difficult conversations well and how TNC can strengthen facilitation capacity across the network. At its heart, this work is about rebuilding our collective capacity to be in relationship with one another, especially when we disagree, as an essential part of strong communities and a healthy democracy.

Youth Futures Lab: Exploring Youth-Led Change

This year, TNC officially launched the Youth Futures Lab, creating a space for young people most impacted by systems to identify the issues that matter to them and shape what they want to do about them. Twenty young people are being supported to build relationships, and develop their own ideas for change across the systems that affect their lives. These include education, employment, housing, immigration, child welfare, health/mental health and the justice system.

At the heart of the Lab is a commitment to exploring what youth-led change actually looks like when adults step back from setting the agenda and take on a supporting role instead. We don't know in advance where that will lead and that is intentional. Our role is to create the conditions, provide resources and follow the questions, priorities and possibilities that young people themselves identify.

TNC Highlights 2025-2026 Continued

Enhancing Inter-Agency Solidarity, Innovation & Action

Through the convening and continued support for our **TNC inter-agency affinity groups**, TNC has activated a broad effort to connect more and more staff from across our member-agencies in ways that amplify our shared insights and capacity for civic engagement and collective actions. Building upon our affinity groups foundation, TNC also continues to mount a range of **shared TNC training opportunities** that strengthen TNC member's capacity for organizational change and collective advocacy. Examples of this work in 2026 included:

Power in the Middle (Pilot): Sustaining the Work of Middle Managers

This year marked the completion of the formal *Power in the Middle* pilot, which brought together middle managers from across nonprofit organizations to explore the particular challenges of leading from the middle. Building on the pilot, *Power in the Middle* has now evolved into a monthly Community of Practice providing an ongoing space for peer learning, reflection and sharing practical approaches and resources.

Peership: Learning and Leading Across the Sector

TNC continues to bring a neighbourhood-centre perspective to collaborative tables across the GTA, while learning alongside organizations working on shared systems-level issues. This “Peership” approach strengthens relationships across the sector, creating opportunities to share knowledge and practice while connecting the experiences of TNC members to broader conversations and initiatives. This year, TNC remained active in several key tables, including: GTA Financial Empowerment (led by WoodGreen Community Services); Toronto Neighbourhood Assessment Framework (led by United Way Greater Toronto); GTA Disability Coalition (led by the Centre for Independent Living Toronto)

TNC BIPOC Leadership Retreats

TNC continued its seasonal BIPOC Leadership Retreats, bringing together over 75 colleagues from across the network. These retreats intentionally create space for BIPOC colleagues to step away from the demands of their day-to-day roles to connect with peers who share some of their experiences to reflect on the particular challenges, knowledge and ways of leading they bring to their work. This year's gatherings explored themes of world-building, movement, identity and voice through conversation as well as creative and embodied practices to deepen connection, support restoration and strengthen relationships across the network.

International and North American Partnerships

Through the International Federation of Settlements and Neighbourhood Centres (IFS), TNC strengthened relationships across North America and internationally, sharing our learning on relational practice, civic engagement and community development while learning from approaches in other countries. Through international exchanges, conferences and peer conversations, we explored how neighbourhood-based organizations can build community power, deepen democracy and strengthen relationships across different contexts.



TNC Membership

Toronto Neighbourhood Centres always seeks to expand its membership and we look forward to linking with organizations and other associations to strengthen our capacity for mutual support. There are important benefits and real value that comes with an organization's choice to join with and participate in the Toronto Neighbourhood Centres association. Active and engaged members can expect the following:

- Opportunities to gather and share useful information on issues that impact, or will impact their community members, clients, agencies and staff,
- A peer network of colleagues whom are accessible and willing to provide advice, support and strategic suggestions on challenging issues,
- New leadership and developmental opportunities for staff and volunteers both within the association and on joint external projects or task forces,
- Access to the resources, especially capacities and skills, of the other member organizations,
- The ability to bring forward ideas and participate in collective efforts to more effectively advocate on issues affecting Neighbourhood Centres,
- The ability to initiate, participate and deliver on strategies or programs that may be city-wide,
- The opportunity to learn about and share promising practices and program successes,
- The opportunity to become involved in an organization framed by the principles of resource sharing, collective advocacy, and community development.

Membership in TNC is open to any organization that:

- Shares the vision of TNC,
- Operates in the Greater Toronto Area,
- Is a non-profit agency governed by a volunteer Board of Directors,
- Is neighbourhood based i.e. provides focused activities in one or several local geographic neighbourhoods defined at a scale smaller than the entire City of Toronto,
- Is multi-service i.e. is directly responsible for providing programs relating to more than one issue area, such as health, education, social services, settlement services, housing, recreation, employment, training or community development.
- Practices a place-based approach to community development, as articulated in the "TNC Values and Neighbourhood Centre Model" statement

For more information on becoming a TNC member please e-mail our TNC Executive Director, Sree Nallamotheu, sree@neighbourhoodcentres.ca

TNC 2025/26 Financial Statements

Year Ended March 31, 2026 (Audited) STATEMENT OF FINANCIAL POSITION

	March 31 2026	March 31 2025
<u>Assets</u>		
Cash and cash equivalents	603,062	556,470
Prepaid Expenses	47,949	37,504
Note receivable	6,888	6,820
Accounts receivable	<u>650</u>	<u>2,340</u>
Total Assets	658,549	603,134
<u>Liabilities</u>		
Accounts Payable	30,657	44,256
Deferred Revenue	<u>188,361</u>	<u>171,924</u>
Total Liabilities	219,018	216,180
<u>Net Assets</u>		
Unrestricted	<u>439,531</u>	<u>386,954</u>
Total Liabilities and Surplus	658,549	603,134

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

	2026	2025
<u>Revenue</u>		
United Way	254,025	329,025
Atkinson Foundation	167,889	174,128
Membership Fees	93,305	88,103
Echo Foundation	40,000	20,000
Metcalf Foundation	37,500	40,000
Aqueduct Foundation	25,000	44,062
Toronto Foundation	15,000	8,750
Interest	11,966	18,617
Catherine Donnelly Foundation	7,174	27,626
Suncor Energy Foundation	-	100,000
Maytree Foundation	-	53,624
Lyle S. Hallman Foundation	-	50,000
Other Income	-	12,200
Lawson Foundation	-	10,000
George Brown College	-	5,000
Max Bell Foundation	-	3,985
<u>Total Revenue</u>	<u>651,859</u>	<u>985,120</u>
<u>Program Costs</u>		
United Way	244,545	318,444
Atkinson Foundation (Decent Work)	167,889	174,128
Echo Foundation	40,000	20,000
Metcalf Foundation	37,500	40,000
Other	32,213	40,610
Aqueduct Foundation	25,000	44,062
Toronto Foundation	15,000	8,750
Program Delivery Fees	13,850	37,324
Catherine Donnelly Foundation	7,174	27,626
Suncor Energy Foundation	-	100,000
Maytree Foundation	-	53,624
Lyle S. Hallman Foundation	-	50,000
Lawson Foundation	-	10,000
Max Bell Foundation	-	3,895
<u>Administrative</u>		
Coordination Fees	6,486	8,859
Office expenses	5,968	5,717
Other	3,657	6,085
<u>Total Expenses</u>	<u>599,282</u>	<u>949,214</u>
Surplus / (Deficit) for the year	52,577	35,906
Accumulated Surplus, beginning of year	386,954	351,048
Accumulated surplus, end of year	<u>439,531</u>	<u>386,954</u>

Detailed Audited Statements Are Available Upon Request



Toronto Neighbourhood Centres



view online interactive map at <https://neighbourhoodcentres.ca/members.php>

TNC Member Agencies - 2026

- Access Alliance Multicultural Community Health Centre (1)
- Agincourt Community Services Association (2)
- Applegrove Community Complex (3)
- Cecil Street Community Centre (4)
- Christie-Ossington Neighbourhood Centre (5)
- Culturelink Settlement and Community Services (6)
- Davenport-Perth Neighbourhood Community Health Centre (7)
- Dixie-Bloor Neighbourhood Centre (8)
- Dixon Hall (9)
- Eastview Neighbourhood Community Centre (10)
- Fontbonne Ministries (11)
- Jane Finch Community and Family Centre (12)
- Lakeshore Area Multi-Service Project - LAMP (13)
- Malvern Family Resource Centre (14)
- North York Community House (15)
- Oak Park Neighbourhood Centre (16)
- Ralph Thornton Community Centre (17)
- Red Door Shelter (18)
- Scadding Court Community Centre (19)
- Springboard (20)
- The 519 Church Street Community Centre (21)
- The Neighbourhood Group Community Services (22)
- The Neighbourhood Organization (23)
- Tropicana Community Services (24)
- University Settlement (25)
- Warden Woods Community Centre (26)
- Waterfront Neighbourhood Centre (27)
- West Neighbourhood House (28)
- West Scarborough Neighbourhood and Community Centre (29)
- WoodGreen Community Services (30)
- Working Women Community Centre (31)